

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
PATIENT DAYS													
811109 SNF PRI DAYS CERTIFIED	112	120	94	74	102	124	120	131	113	87	99	82	1258
811205 SNF M'CAID ROOM HOLD DAY	52	25	20	15	63	64	16	64	33	31	45	31	459
811209 SNF M'CAID DAYS CERTIFIE	1068	1020	967	903	871	893	945	937	895	944	836	722	11001
811300 MEDICARE DAYS	28	27	40	33	94	58	5	39	57	66	82	281	810
811509 SNF VA/HOSP DAYS CERTIFI								4	10				14
811609 SNF INS/CONTRACT DAYS CE	62	92	127	120	127	154	149	155	149	155	123	124	1537
811701 SNF EVT DAYS CERT	144	149	130	2	114	99	132	176	121	194	189	96	1606
811703 SNF M'CAID DAYS CERT	1513	1332	1264	1248	1241	1282	1130	1209	1235	1223	1010	1126	14813
811704 M'CARE A DAYS	306	353	342	336	237	279	436	331	262	445	450	574	4351
811707 SNF VA/HOSP DAYS CERT	13	13	25	87	41	64	53	28	30	8	6-	6	349
811709 SNF OTHER DAYS CERT	110	166	224	141	134	142	109	124	137	132	112	118	1649
811900 MMC DAYS		4	2								17	12	35
811901 MMC SPECIAL UNIT	42	66	72	52	57	52	68	34	70	55	60	43	671
814100 ROOM HOLD PRIVATE DAYS	35	1		6-		6							36
814600 INS/CONT ROOM HOLD DAYS			1	1		12	1		1				15
TOTAL	3485	3355	3307	3006	3081	3229	3224	3232	3113	3340	3017	3215	38604
ROUTINE REVENUE													
410119 SNF PRIVATE CERTIFIED	54592	57570	45578	35742	49255	59820	57619	62641	54393	42021	47817	39606	606654
410125 SNF M'CAID ROOM HOLD	25692	12537	9898	7224	31647	32214	7854	32172	16522	15329	22634	15375	229098
410129 SNF M'CAID CERTIFIED	516324	493140	467589	436629	421189	431815	456915	453067	432765	456432	404236	349526	5319627
410130 MEDICARE A	13524	13041	19416	15939	45434	28014	2415	18837	27835	32102	39974	135723	392254
410159 SNF VA/HOSP CERTIFIED								1996	4990				6986
410169 SNF INSUR/CONTRACT CERTI	29946	44436	61341	57960	61341	74382	71967	74865	71967	74865	59409	59892	742371
410171 SNF PRIVATE CERTIFIED	72758	75096	65520	1008	57456	49896	96768	88704	60984	97888	95256	48384	809718
410173 SNF M'CAID CERTIFIED	763126	671748	637322	628992	625604	646142	569520	609336	622440	616392	509040	567504	7467166
410174 MEDICARE A	154224	177996	172606	169540	119448	140616	219968	167258	132692	224826	227528	289828	2196530
410177 SNF VA CERTIFIED	6552		12782	43988	21098	32690	27132	14238	15120	4032	3024-	3024	177632
410179 SNF OTHER/INS CERTIFIED	55440	83664	112896	71064	67536	71568	54936	62496	69048	66528	56448	59472	831096
410415 PRIVATE ROOM HOLD	17136			2898-		2898							17136
410465 INS/CONTRACT ROOM HOLD		2142	966	504		6027	483		483			7497	
410490 MEDICARE MANAGED CARE		33376	36288	26208	28728	26208	34272	17136	35280	27720	30240	5796	17115
410491 MEDICARE MANAGED CARE SP	21168											21672	338296
TOTAL ROUTINE RENT	1730482	1664746	1642202	1491900	1528736	1602290	1599849	1602746	1544519	1658135	1497769	1595802	19159176
ROUTINE REVENUE LEVEL OF													
GRAND TOTAL WITH LEVEL O	1730482	1664746	1642202	1491900	1528736	1602290	1599849	1602746	1544519	1658135	1497769	1595802	19159176
ANCILLARY REVENUE													
421130 PHYS THER M'CARE A	38894	40621	40946	44061	46723	43306	50195	37588	31235	55597	60483	70952	560601
421140 PHYS THER M'CARE B	14884	12314	14201	12324	12562	16176	10953	7899	18832	16820	6046	8339	151350
421160 PHYS THER SNF INS/CONTRA	270	4052	10081	2693	1833	2147	1563		725	972			24336
421180 PHYS THER INS PART B	3630		1211	6852	4597	2641		875	1192	282	748		22028
421190 PHYS THER MMC	5077	12070	12972	7966	8561	9363	8383	4311	10580	6643	8961	5585	100472

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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
SUB-TOTAL P/T	62755	69057	79411	73896	74276	73633	71094	50673	62564	80314	76238	84876	858787
427110 SPCH THER SNF PRIVATE		870				870-							
427130 SPCH THER M'CARE A	18464	28008	26890	34785	28609	22662	26552	36849	25353	33691	35389	37219	354471
427140 SPCH THER M'CARE B	5220	3057	5701	5664	6707	5566	3526	4179	4362	9259	6915	1957	62113
427160 SPCH THER SNF INS/CONTRA		973	6048	252		2521							9794
427180 SPCH THER INS PART B	436-		1911	4712			1703	3800	1170			434	13294
427190 SPCH THER MMC	1971	8315	6313	4316	5602	6107	5867	2497	10429		1741	5681	58839
SUB-TOTAL S/T	25219	41223	46863	49729	40918	35986	37648	47325	41314	42950	44045	45291	498511
428130 OT M'CARE A	42832	45613	42446	47154	47234	51638	56872	52800	41443	60425	70183	76114	634754
428140 OT M'CARE B	14176	8776	9592	10033	13090	9964	9494	24642	18534	15531	6794	1250	141876
428160 OT SNF INS/CONTRACT	537	3450	12400	4221	1494	2305	1542		2459	1614			30022
428180 OT INSURANCE PART B	3868	1676	3219	7306	2264		1133	4787	742	733		247	25975
428190 OT THER MMC	6580	13504	12051	8410	9652	9377	9154	4957	12884	9158	9832	6752	112311
SUB-TOTAL O/T	67993	73019	79708	77124	73734	73284	78195	87186	76062	87461	86809	84363	944938
SUB-TOTAL REHAB SERVIC	155967	183299	205982	200749	188928	182903	186937	185184	179940	210725	207092	214530	2302236
422110 PHARMACY SNF PRIVATE						11		354					365
422120 PHARMACY SNF M'CAID	378	116	271	767	315	185	935	898	1456	707	711	2424	9163
422130 PHARMACY M'CARE A	21494	16802	18338	20782	32726	14489	18334	11288	14209	19144	15982	21322	224910
422150 PHARMACY SNF VA/HOSP	180		13						41				234
422160 PHARMACY SNF INS/CONTRAC	560	1704	5346	294-	103	530	1457	5	518	504	35		10468
422190 PHARMACY MMC	877	2419	4131	2877	3988	2427	2570	2855	6901	4834	8392	3828	46099
423110 LAB SNF PRIVATE										273			273
423120 LAB SNF M'CAID										249	58	230	1440
423130 LAB M'CARE A	1393	482	45	165	1091	3533	3780	211	2409	3475	3138	3862	31084
423160 LAB SNF INS/CONTRACT		2728	1948	1359				2368					
423190 LAB MMC	141	86	81	183-	73	364	133	41	63	64	136	175	1033
465120 ROUT SPLY SNF M'CAID	90	471	391	455	364	381	155	83	493	235	544	663	4376
465130 ROUT SPLY M'CARE A		62	81	69	94	51	25	11	16	60	62	41	662
465150 ROUT SPLY SNF VA/HOSP	3	191	94	11	46	23	35	112		7	2	7	531
465160 ROUT SPLY SNF INS/CONT									8				8
465190 ROUT SPLY MMC		7							19		88	7	121
468110 X-RAY/EKG SNF PRIVATE										361	186		547
468120 X-RAY/EKG SNF M'CAID										467		849	1316
468130 X-RAY/EKG M'CARE A	2309	2779	2128	930	657	2633	4306	2344	1566	2852	2855	1773	27132
468160 X-RAY/EKG SNF INS/CONT			433	113-	111	113			228				772
468190 X-RAY/EKG MMC	181	377	188	181		408			181			361	1877
469120 IV THER SNF M'CAID	90												90
469130 IV THER M'CARE A	90	90		203	90	23	203						699
TOTAL ANCILLARIES	183753	211613	239470	227958	228593	208074	218870	205754	208048	243957	239281	250072	2665443

OTHER REVENUE
430220 CONCESSIONS & GIFT SHOP
430240 DONATIONS
430258 INTEREST INCOME - OTHER

879
50
180

9

50

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
430355 COVID-19 STATE TESTING &													
TOTAL			25	552	124		349		11928	11937	11928	11928	48821
GROSS REVENUE	1914235	1876359	1881697	1720410	1757453	1810364	1819068	1808500	1764495	1914029	1749028	1857802	21873440
CONTRA REVENUE													
500110 C/A SNF PRIVATE	809	412	328	2076-	378	677	400	252	55-	394	132-	38	1425
500125 C/A SNF M'CAID ROOM HOLD	21527	10535	8296	6023	26601	27088	6572	27046	13879	12846	19030	12892	192335
500126 C/A SNF M'CAID ANCILLARY	558	660	397	1001	409	236	960	1120	1471	1463	831	3545	12671
500129 C/A SNF M'CAID CERTIFIED	200426	170683	173394	158633	152170	149881	161101	160602	148501	157019	137161	118456	1888127
500130 C/A M'CARE A	4531-	1107-	2283-	212	10244-	7518-	5375	2121-	7365-	8040-	18315-	41777-	97714-
500136 C/A M'CARE A ANCILLARY	125479	136832	132790	149284	157176	138306	160275	143348	116214	175192	188033	211249	1834178
500137 C/A M'CARE A RATE DIFFE			52		72	260	393						777
500140 C/A M'CARE B	21701	14675	18964	18198	20189	20210	15320	23433	27132	26287	11996	7250	225355
500156 C/A SNF VA/HOSP ANCILLAR	1681-		13	1861					49				242
500159 C/A SNF VA/HOSP CERTIFIE								652	1629				2281
500165 C/A SNF INS/CNT ROOM HOL				424		5066	403		403				6296
500166 C/A SNF INS/CONT ANCILLA	1367	6940	26937	6576	3621	7980	4695	46	3993	3153	172	175	65655
500169 C/A SNF INS/CONT CERT	13337	17489	23849	28270	30303	37425	34107	35456	34265	35456	28536	29094	347587
500172 C/A SNF M'CAID CERT	325108	291544	276055	273167	270659	269835	253624	262598	258295	259554	216909	239451	3196799
500173 C/A M'CARE A	66082-	69154-	71111-	58235-	49602-	41270-	64982-	56416-	40511-	58198-	63233-	81969-	720763-
500178 C/A SNF VA/HOSP CERT	2112	30464	4650	15628	9126	13105	11069	6460	6787	1810	1593-	1593	70747
500182 C/A SNF OTHER CERT	22519	34760	30976	30976	24191	34721	28036	32913	33110	33505	29728	31321	366244
500188 C/A INS PART B	3176	1335	5582	12496	4648	2083	2342	5578	2132	790	669	377	41208
500190 C/A MEDICARE MANAGED CAR	317-	1340-	310	530	782	182	254	355	602	26	374	264	2022
500191 C/A MEDICARE MANGED CARE	3529-	10256-	1347-	3299-	9666-	5892-	3651-	1714-	1816-	3350-	2957-	3393-	50870-
500196 C/A MMC ANCILLARY	14827	37164	36046	24205	28168	28063	26130	14702	41486	20870	29557	22877	324095
590400 ADMINISTRATIVE ADJUSTMEN	4	2	30-	2381		423-	2587-	3668	1991-	7704-	22992-	125	29547-
590441 PRIOR YR M'CAID SETTLE 2	31471												31471
590442 PRIOR YR M'CAID SETTLE 2	26633												26633
590463 PRIOR YR M'CAID SETTLE 2			96-										96-
TOTAL	734914	636878	667556	666255	658981	680115	639836	657978	638210	651093	553774	551568	7737158
BAD DEBT													
590510 ALLOW B/D PRIVATE	65122	108116	63258	38622	8197	5711	5472	3186-	392-	8197	8227	8197	315541
590511 B/D W/O PRIVATE		4657	25077			2486	2725	11383	8589		30-		54887
590520 ALLOW B/D MCAID/MCARE NO	1831	715	688-	603-	10	2094-	157-	1357-	507	9-	2331-		4376-
590521 B/D W/O MCAID/MCARE NONA			91	1521		4647	157	1050		9	2331		9806
590522 ALLOW B/D MCAID PEND				11431		4074-	534-	12344	1381-	7399	4497-		75376
590530 ALLOW B/D MCARE ALLWBL	7627	18851	16103		1549	4074-	19645-						38832-
590531 B/D W/O MCARE ALLWBL			2600-		3587-	13000-	19645-						38832
590532 B/D GWMT DISALLOWANCE	58	66-	864	753	923	4140	6828	222	707-	943-	736	953	13761
590560 ALLOW B/D INS/CON									279-		742-		1021-
590561 B/D W/O INS/CONT		2	1016-		538-	359	4873-	190	279		742		1021
590590 ALLOW B/D MMC	294		680		640		4828		3121-	107-		2-	8501-
590591 B/D W/O MMC									3136				9284
TOTAL BAD DEBT	74932	132275	104369	52035	10781	11175	14446	20446	6631	14546	4436	19706	465778

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
NET REVENUE	1104389	1107206	1109772	1002120	1087691	1119074	1164786	1130076	1119654	1248390	1190818	1286528	13670504
NURSING													
611110 NRSG ADMIN SALARIES	23638	25242	36305	44839	37398	33539	36588	26694	24272	23532	28136	26010	366193
611120 NRSG ADMIN BENEFITS	77-	2103	2103	13365	2103	2103	4005	2103	2103	1912	2103	2103	36029
611125 NRSG ADMIN OTHER BENEFIT	353-	789	212	280	297	98	444	466	67-	104	185-	53	2138
611130 NRSG ADMIN P/R TAX	2271	2233	2854	4074	3354	3162	3489	2326	2105	2093	2541	2623	33125
611200 NRSG ADMIN SUPPLIES	381	302	1158	817	283	227	199	166	295	1204	105	468	5605
611310 NRSG ADMIN R & M	235				430-	221	365	135		435	1242	281	
611320 NRSG ADMIN CONTRACT SERV										7418			7418
611324 NRSG ADMIN OTHER SERVICE	2646	2646	2646	2865	2646	2646	2426	2927	2426	2426	2426	2361	31087
611330 NRSG ADMIN EDUCATION	60-						60						
611335 NRSG ADMIN UNIFORMS			35		69								104
611358 NRSG ADMIN TRAVEL/LODGIN	79	49		206		61			20	393	701	94	1603
611500 NRSG ADMIN MINOR EQUIP		717	1487	625	344	473	1225	1076	519	1464	2128	1430	11488
611610 MDS COORDINATOR SALARIES	18821	17080	16666	6970	7470	7117	6984	8504	9542	9910	9128	8724	126916
611620 MDS COORDINATOR BENEFITS	5889	986	986	1267	986	986	222-	986	986	233-	986	986	14589
611630 MDS COORDINATOR PAYROLL	1708	1465	1300	723	605	605	595	688	756	794	786	888	10913
611113 CERT NRSG SALARIES	390544	404441	375595	351419	355209	343440	331881	311281	314232	318792	335921	350760	4183505
613123 CERT NRSG BENEFITS	37241	19561	19561	39327	19561	19561	20910	19561	19561	1558	19561	19561	255524
613125 CERT NRSG OTHER BENEFITS	1338	322-	606		12	150	595	38-	1294	168	71		3874
613133 CERT NRSG P/R TAXES	33180	33802	31042	31066	29862	29395	28186	26424	27014	27647	30306	35453	363377
613323 CERT NRSG CONTRACT SERV	98606	155901	125388	179685	211142	114783	203237	350646	164568	137526	179606	136104	2057192
613333 CERT NRSG EDUCATION	60					1615		1020	510				3205
613335 CERT NRSG UNIFORMS	110	55	32		37	467-	1476	82			1379-	1933	1879
616110 CENT SPLY SALARIES		601	464	1131	3062	3540	4827	3976	3992	3345	2660	2774	30372
616120 CENT SPLY BENEFITS				2807			758			1502			5067
616125 CENT SPLY OTHER BENEFITS			12										12
616130 CENT SPLY P/R TAXES		48	39	251	333	320	397	318	373	334	340	338	3091
TOTAL	616257	667699	618481	681717	674343	563575	648425	759341	574501	542324	615941	592944	7555548
ANCILLARY													
REHAB SERVICES													
621110 PT SALARIES	12921	15181	15946	16448	15444	12712	13047	8995	10148	14218	10159	15461	160680
621120 PT BENEFITS	2240-	2407	2407	3120	2407	2407	296-	2407	2407	689-	2407	2407	19151
621125 PT OTHER BENEFITS		365	308	300	332	444	219	41		4-	124-		1881
621130 PT P/R TAX	1338	1289	1346	1381	1381	1670	1083	1002	1001	1189	1378	1632	15690
621200 PT SUPPLIES	118	100	65		331	34	59	273		25	537		1542
621300 PT EQUIPMENT RENTAL		531	1063-			106	425		53-	53			1-
621324 PT OTHER SERVICES	164	367-	1333	164	164	164	159	159	159	159	159	159	2576
621330 PT EDUCATION					53				106		53		371
621364 PT HELP WANTED/RECRUIT	288	129	106	34		603	422	24		136			1636
SUB-TOTAL P/T	12589	19635	20448	21447	20112	18140	15118	12901	13768	15087	14569	19712	203526
627110 ST SALARIES	4429	7165	6679	8903	6911	6863	5486	6457	6661	5871	5764	8152	79341
627120 ST BENEFITS	390	1022	1022	1597	1022	1022	655	1022	1022	300-	1022	1022	10518
627125 ST OTHER BENEFITS	35-		27-	23-							33-		118-
627130 ST P/R TAX	624	668	518	785	625	573	641	564	559	535	543	828	7463

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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
627324 ST OTHER SERVICES			301				301						602
627325 ST CONTRACTED DIAGNOSTIC		103											103
SUB-TOTAL S/T													
629110 OT SALARIES	5408	8958	8493	11262	8558	8458	7083	8043	8242	6106	7296	10002	97909
629120 OT BENEFITS	22004	20971	22926	22139	24267	18566	21314	24103	23800	22500	21706	21163	265459
629125 OT OTHER BENEFITS	1989	3055	3055	6430	3055	3055	1092	3055	3055	2288	3055	3055	36239
629130 OT P/R TAXES	102	9	39	57	258	18	13	12	38	95	95	90	707
629325 OT CONTRACTED DIAGNOSTIC	2134	1877	2004	2059	2319	1963	1917	1933	1918	2119	1962	2597	24802
629358 OT TRAVEL/LODGING							22	31				31	22
SUB-TOTAL O/T	26229	25912	28024	30685	29899	23602	24358	29110	28811	27002	26723	26905	327260
SUB-TOTAL REHAB SERVIC	44226	54505	56965	63394	58569	50200	46559	50054	50821	48195	48588	56619	628695
622201 PRESCRIPTIONS PRIVATE	11									40			51
622202 PRESCRIPTIONS M'CAID	276	72	91	433	116	509	49	159	468	49-	157	429	2710
622203 PRESCRIPTIONS M'CARE	13894	10376	15537	22257	19191	9294	10442	7588	8616	12395	10174	14804	154568
622205 PRESCRIPTIONS VA/HOSP	111												111
622206 PRESCRIPTION INS/CONT	845	2547	5863	1595	2527	1826	2487	1763	4582	3305	5183	2552	35075
622207 PRESCRIPTION OTHER	220	9	94	1263	2895	1367	1230	1244	2355	2479	1770	1686	16612
622320 PHARMACY CONTRACT SERVIC	1848	1820	1806	1610	1526	1610	1694	1540	1582	1470	1498	1400	19404
622324 PHARMACY OTHER SERVICES	100	100	100	100	100	100	100	100	100	100	100	100	1200
623324 LAB OTHER SERVICES	1386	2957	1832	1293	3055	984	2521	1783	2500	2996	2647	2307	26261
624200 OXYGEN SPLY & EQUIPMENT	506	1966	3716-	2681	1937	61	2155	7624	2974	2096	1595	1064	20943
624200 MED/SURG SPLY	3143	1640	2021	1708	1844	1337	3318	2940	2940	1797	1581	538	24329
626200 EQUIP RENT/LEASE	3742	3115	3495	4047	4231	19858	859	9233	791	1952	1160	5666	58149
628326 MED DIRECTOR CONTR SERV	2000	2000	2000	2000	2000	2000	4000		2000	2000	2000	2000	24000
661200 SPLY	170-	170	2000	2000									
661324 OTHER SERVICES	183							70			300	63-	490
663200 COVID-19 SUPPLIES-VALIDA	235	351	867	46	1834	132	552	242	272	370	216	3097	8214
663205 COVID-19 TESTING & INFEC	19	35	142-	33	2022	59	329		1021	704	31	5271	9382
664200 INCONTINENT SUPPLY	2000	10365	5076	4942	4829	4025	6687	5388	5745	5052	5191	4637	63937
665200 ROUTINE SUPPLIES	10810	9407	6903	7462	7993	7803	10633	8319	10055	8725	8305	13294	109709
666200 COMP MED RENTAL & SUPPLI	1692	1445	2229	3331	2654	2771	3000	12256	3032	3026	3102	5013	43551
666500 COMP MED EQUIP MINOR EQU							655						655
667320 RT CONTRACT SERVICES - S						75		225	75			150	525
668324 X-RAY/EKG OTHER SERVICES	1335	1766	1690	801	511	1838	3426	1420	1840	21	1613	1678	17939
669200 IV THER SUPPLIES	111	186	19	248	59	29	125	11	35	82	6	105	1016
669320 IV THER CONTRACT SERVICE		162		324		925			1259	334		167	3171
669324 IV THER OTHER SERVICES	631-		643										12
669330 IV THER EDUCATION	278	278						278					834
669500 IV THER MINOR EQUIP										1945-	1945	7782-	7782-
670310 TRANSPORTATION CONT SERV	1322	1548	1505		1170	207	665		503				5752
670320 AMBULANCE CONT SERV			1084			266							2518
TOTAL ANCILLARIES	89309	107003	105962	119568	119063	107276	101486	111759	103566	95145	97162	114732	1272031

DIETARY

631110 DIET SALARIES	60989	58289	55834	57106	60923	51581	51011	48707	48092	51638	48302	49665	642137
631120 DIET BENEFITS	6736	4943	4943	13369	4943	4943	3953	4943	4943	1841	4943	4943	65443

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
631125 DIET OTHER BENEFITS				50									50
631130 DIET P/R TAX	5764	5068	4804	5832	5558	5124	4837	4571	4627	4792	4803	5582	61362
631200 DIET SUPPLIES	4020	4379	3865	4605	4526	2530	3301	4442	1944	4055	2658	2795	43120
631210 RAW FOOD	37243	39580	36977	37714	39179	30559	32698	36496	28548	36581	27212	31212	413999
631211 ENTERAL NUTRITION	24	277		32	976	111	109	39	109			165	1842
631215 DIET SUPPLEMENTS	711	1550	910	1196	731	1070	1277	572	1065	531	748	233	10594
631310 DIET R & M	780	2591		2591	10086			2029			1871	17357	17357
631324 DIET OTHER SERVICES	3293	93	1625	1266	2345	1359	2120	2130	1456	859-	2248	1266	18342
631335 DIET UNIFORMS	528				242		518	259				1547	1547
631500 DIET MINOR EQUIP	273	139		643			226	469			158		1908
TOTAL	120361	114318	108958	124404	129509	97277	100050	104657	90784	98579	92943	95861	1277701
HOUSEKEEPING													
632110 HSKP SALARIES	24860	25455	22078	22089	23941	26750	24987	27887	24114	25816	21605	25454	295036
632120 HSKP BENEFITS	2987	2395	2395	1092	2395	2395	3464	2395	2395	4432	2395	2395	31135
632130 HSKP P/R TAX	2468	2285	2054	2007	1941	2236	2304	2429	2483	2474	2232	2791	27704
632200 HSKP SUPPLIES	1076	2850	3299	2890	5466	1907	4376	2875	3299	3838	2302	3667	37845
632310 HSKP R & M					539							539	539
632324 HSKP OTHER SERVICES	1151	240	240	240	224	224	224	683	224	329	224	224	3544
632500 HSKP MINOR EQUIP							863					1016	2562
TOTAL	32542	33225	30066	28318	34506	33512	36218	36269	32515	36889	28758	35547	398365
LAUNDRY													
633110 LNDRY SALARIES	11488	12400	12353	11154	10985	9871	6173	6447	4109	5071	4710	4907	99668
633120 LNDRY BENEFITS	452	664	664	750	664	664	534	664	664	4859-	664	664	2189
633130 LNDRY P/R TAX	1109	1113	1087	1156	1034	1013	604	668	399	495	478	498	9654
633200 LNDRY SUPPLIES	1072	1451	472	627	1088	1053	1589	672	501	1044	21-	729	10277
633220 LINEN	2345	857		8193	1000	1105	1567	1178	1276	2736		493	20750
633310 LNDRY R & M	836	668		444		1852	594				675	264	5333
633324 LNDRY OTHER SERVICES				950							575		1525
633335 LNDRY UNIFORMS		55								209		55	209
633500 LNDRY MINOR EQUIP													
TOTAL	17302	17208	14576	23274	14771	15558	11061	9629	6949	4696	7081	7555	149660
PLANT													
634110 PLANT SALARIES	13684	14198	15290	15129	13833	11003	9441	10315	10529	12648	11831	10125	148026
634120 PLANT BENEFITS	3040	936	936	1389	936	936	1106	936	936	1738	936	936	14761
634125 PLANT OTHER BENEFITS							33						33
634130 PLANT P/R TAX	1299	1259	1332	1323	1249	951	766	855	956	1295	1247	1055	13587
634200 PLANT SUPPLIES	2958	2684	2901	2756	2758	2311	2021	3850	925	4962	1446	1580	31152
634310 PLANT R & M	5438-	7182	25221	3106	6275	29477	7731	10903		3964	9206	1672	99299
634324 PLANT OTHER SERVICES	10293	5489	6383	4804	7287	5164	7259	7386	6228	12798	4779	4022	81892
634325 PLANT TELEVISION/SATELLI	6884-	6755	3517	1893	1893	1866	3776	1866	1866	1866	1891	1786	22091
634340 PLANT UTILITIES	34305	15457	14288	16813	26338	15925	15893	17731	30895	22193	20449	22639	252926
634500 PLANT MINOR EQUIP	1729	3095-	1832	2324	4294	2794	4896	536	8	134		1146	16598
TOTAL	54986	50865	71700	49537	64863	70427	52922	54378	52343	61598	51785	44961	680365

MERRIMACK VALLEY
NORTH BILLERICA
Twelve Month Total
December 31, 2023

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
ACTIVITIES													
635110 ACT SALARIES	19767	22454	27342	23604	21151	30264	25095	25807	25841	25641	24755	24115	295836
635120 ACT BENEFITS	5099	2555	2555	4869	2555	2555	3291	2555	2555	3333	2555	2555	37032
635125 ACT OTHER BENEFITS	60								26	150			236
635130 ACT P/R TAX	2130	2236	2507	2266	2016	2780	2070	2608	2353	2454	2562	2817	28799
635200 ACT SUPPLIES	510	16	396	245	505	76	410	69	379	320	213	226	3365
635324 ACT OTHER SERVICES	647	536	420	1238	544	578	534	593	225	1241	323	471	7350
TOTAL	28213	27797	33220	32222	26771	36253	31400	31632	31379	33139	30408	30184	372618
SOCIAL SERVICES													
636110 SOCIAL SERV SALARIES	6347	1606											7953
636120 SOCIAL SERV BENEFITS	585									153-		153	585
636130 SOCIAL SERV P/R TAX	640	314											954
636200 SOCIAL SERV SUPPLIES	38	33	9-							9			71
636320 SOCIAL SERV CONTRACT SER	16085	7100	8953	8173	11860	9375	9570	7653	878	8645	8828	9733	106853
636324 SOCIAL SERV OTHER SERVIC	19		17			20	6			12			74
TOTAL	23714	9053	8944	8190	11860	9395	9576	7653	878	8513	8828	9886	116490
MEDICAL RECORDS													
637110 MED REC SALARIES	11887	6811	3172	577-	4573	4057	5191	5001	4890	4002	4603	4774	58384
637120 MED REC BENEFITS	1040-	1395	1395	1770-	1395	1395	1881-	1395	1395	929	1395	1395	7398
637130 MED REC P/R TAX	1263	744	334	77-	505	329	448	381	410	395	525	689	5946
637200 MED REC SUPPLIES	57	10		186			192						445
TOTAL	12167	8960	4901	2238-	6473	5781	3950	6777	6695	5326	6523	6858	72173
COMMUNICATIONS/MARKETING													
639110 BUS DEV SALARIES	11913	5190	13556	9225	6883	6582	3929	3018	9878	10215	6127	8891	95407
639120 BUS DEV BENEFITS	2539	1040	1040	2805	1040	1040	3955	1040	1040	2002	1040	1040	19621
639125 BUS DEV OTHER BENEFITS	72-	322-	118-	191-	168-	231-	152-	300-	83-	222-	276-	38-	2173-
639130 BUS DEV P/R TAXES	1105	592	938	767	731	532	377	589	942	828	810	1070	9281
639200 BUS DEV SUPPLIES	510		60	60	285-		34	28-		401	52	204	948
639321 BUS DEV MEDIA ADVERTISIN					178								178
639323 BUS DEV PROMO ITEMS	332	332	38	913	91			35	211	16	6		1642
639324 BUS DEV OTHER COSTS	19	19	213	142-	327-	12	89	37	1180	89		106	1276
639326 BUS DEV INFORM PUBLICATI			250										250
639327 BUS DEV PATIENT & COMM B											48		48
639329 BUS DEV PRINT ADVERTISIN	14	466	475	441	3	1168	350	123	1762-	1662	2086	455	5481
639350 BUS DEV COMPLIMENTARY ME			84-	84									
639351 BUS DEV SPECIAL EVENTS	865	1047	346	1270	908		1184	334	643	853	59	1148	8657
639361 BUS DEV MARKETING REFERR			130-	57						73			
639500 BUS DEV MINOR EQUIPMENT										419			419
TOTAL	16874	8364	16524	15289	9054	9103	9766	4848	12049	16336	9952	12876	141035
ADMINISTRATIVE													
641110 ADMIN SALARIES	20340	23911	24287	24434	21993	25538	25865	25202	32631	23491	27336	26862	301890
641111 ADMIN COMP	12786	12786	12786	12744	12744	12744	17430				3553	7964	105537
641120 ADMIN BENEFITS	4574	1912	1912	5688	1912	1912	1694	1912	1912	550	1912	1912	27802

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
641125 ADMIN OTHER BENEFITS	139-	77	93	51	26	157	80	15	609	2150	452	784	2205
641130 ADMIN P/R TAX	1988	2163	2072	2287	2179	2282	2108	2102	3013	33391	2599	2583	27526
641200 ADMIN SUPPLIES	903	1248	1429	1269	1147	733	801	1170	928	1492	1639	527	13286
641201 ADMIN POSTAGE & MAILING	105	777	138	1467	100	175	166	176	268	93	151	255	3871
641321 WOTC (TAX CREDIT)					352			489			195		1036
641324 ADMIN OTHER SERVICES	14087	4745	3487	2923	6144	6125	13021	6844	3190	6830	4884	9075	81355
641500 ADMIN MINOR EQUIP		351		801	3693	351	130	158		703	366		6553
TOTAL	54644	47970	46204	51664	50290	50017	61295	38068	42551	35309	43087	49962	571061
GENERAL													
642350 ASSOCIATE FIRST AID		839	420	3641		336	504		504		336		6580
642351 WORKERS COMP	7408	7408	7408	7408	7408	7408	7408	7408	7408	7408	5465	9351	88896
642352 GROUP INSURANCE	34529	36107	34661	31422	30934	33310	40046	34162	31028	33391	36372	36250	412212
642354 DUES & SUBSCRIPTIONS	943	943	943	1703	943	943	1634	1707	2224	2418	1430	1371	17202
642355 PERMITS & LICENSES				1285						259		200	1744
642357 AUTO							253	2540		224			3017
642358 TRAVEL/LODGING	417	411	48	305	1213	77-	1066	474	850	55	96	218	5076
642359 TELEPHONE	2650	1707	3497	2324	1872	2745	2112	2235	2756	2666	2545	1473	28582
642360 BUSINESS MEALS	19	39				20-		52-		117		94	197
642363 ASSOCIATE RECRUITMENT -	3398	2481	3125	3558	26757	5256	6700	14786	4573	9374	1732	6176	87916
642364 ASSOCIATE RECRUITMENT-OT	411	708	1541	1571	3840	429	1683	1251	850	397	77	1797	14555
642367 401-K CONTRIBUTIONS/COST			382										382
642369 PROVIDER TAX	82166	77447	76328	83210	65304	68928	66585	68904	65957	67962	59337	56317	838445
642370 LEGAL	6845	10093	4125	6152	3273	4288	1884	2751	7134-	3587	3428	1718	41010
642371 ACCOUNTING	1399	420	420	420	420	420	420		420	420	420	420	6019
642398 MISCELLANEOUS		250-	250										
642700 SERVICE CHARGES	206	101		167	228	105	77	86	96	161	18-	70-	1139
642701 PROPERTY INSURANCE	5195	5195	5195	6332	6332	5195	5195	5195	5195	5195	5195	5255	64674
642702 GEN'L LIABILITY INS	10683	10683	8408	10683	10683	10683	10683	10683	10817	10639	10190	11088	125923
642703 AUTO INSURANCE									1798				1798
642704 INSURANCE - OTHER	322							900					1222
642705 CONVENIENCE FEES	251							343					4638
642708 TAIL/EXCESS LIABILITY	5839-								1016	42	95	630	5839-
642751 REAL ESTATE TAXES	6332	6332	7448	5775	5775	6332	5775	5775	5775	5775	5775	5775	72644
642752 PERSONAL PROPERTY TAXES	857	857	857	857	857	857	1012	1012	1012	1012	1012	1012	11214
642755 SALES & USE TAXES	355	217	350	659	433	549	145	309	867	285	1029	483	5681
642800 CLAIMS FOR LOSS/SETTLEME	37	37		4346	1239	70		43				42	5814
TOTAL	158584	162108	155779	172181	167874	148174	153594	160932	136012	151387	134516	139600	1840741
OTHER OPERATING													
651500 B & B MINOR EQUIP			138										138
TOTAL			138										138
TOTAL OPERATING EXPENSES	1224953	1254570	1215453	1304126	1309377	1146348	1219743	1325943	1090222	1089241	1126984	1140966	14447926
OPERATING MARGIN	120560-	147365-	105676-	302006-	221686-	27280-	54964-	195871-	29423	159154	63837	145566	777428-
OPERATING MARGIN %	10.92-%	13.31-%	9.52-%	30.14-%	20.38-%	2.44-%	4.72-%	17.33-%	2.63 %	12.75 %	5.36 %	11.31 %	5.69-%

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
PROPERTY & FINANCIAL													
710413 DEPRECIATION EQUIPMENT	9613	4047	6039	3753	3753	3753	3368	3368	3368	4458	3368	3368	52256
710419 DEPRECIATION OTHER	3394	7378	8515	7128	7128	7128	6909	6909	6909	7488	6909	6909	82704
710502 INTEREST	2244												2244
710611 RENT BUILDING	9789				268-					268			9789
710613 RENT EQUIPMENT	7952-	878	1538	890	1631	1538	2852	1595	514	1107	1037	1538	7166
710621 LEASE BUILDING	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	122484
710631 VARIABLE & ADDITIONAL IE	144		884		378	1158	520		330			467	3881
TOTAL	27439	22510	27183	21978	22829	23784	23856	22079	21328	23528	21521	22489	280524
NONALLOWABLE													
720315 LATE FEES	667												667
720320 CHARITABLE CONTRIBUTIONS		250											250
720330 INSURANCE DEDUCTIBLES &	25000												25000
720360 GAIN/LOSS ON DISP OF ASS	102866-									958			101908-
TOTAL	77199-	250								958			75991-
TOTAL NON-OPERATING EX	49760-	22760	27183	21978	22829	23784	23856	22079	21328	24486	21521	22489	204533
TOTAL ALL EXPENSES	1175193	1277330	1242636	1326104	1332206	1170132	1243599	1348022	1111550	1113727	1148505	1163455	14652459
PRE TAX PROFIT	70804-	170124-	132864-	323984-	244515-	51058-	78813-	217946-	8104	134663	42313	123073	981955-
Info Only NO UPL \$													
OPERATING MARGIN	0.00 %	4392.40-%	3515.50-%	9352.93-%	6859.10-%	816.77-%	1821.81-%	507.39-%	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %
OPERATING MARGIN	10.92-	13.31-	9.52-	30.14-	20.38-	2.44-	4.72-	17.33-	2.63	12.75	5.36	11.31	5.69-

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
CASH				
OPERATING CASH LOCAL - CAP		1,000.00	1,000.00	
PAYROLL CASH	189,821.24-	1,422.42	4,969.50	3,547.08-
PAYROLL CLEARING	2,488.57		100.00-	100.00
PETTY CASH		1,000.00	1,000.00	
PETTY CASH		450.00	450.00	
TOTAL CASH	187,332.67-	3,872.42	7,319.50	3,447.08-
ACCOUNTS & NOTES RECEIVABLE				
PATIENT RECEIVABLES				
A/R REFUND CLEARING	1,860.65	2,361.60-	14,577.39	16,938.99-
A/R SUSPENSE CLEARING			826.00-	826.00
A/R PRIVATE	18,029.49-	107,861.59	148,407.85	40,546.26-
A/R SNF M'CAID	35,688.17	939,237.80	449,855.57	489,382.23
A/R SNF M'CAID PENDING	32,071.87	426,345.46	109,375.76	316,969.70
A/R SNF M'CAID CLEARING	58,104.67-	189,531.87-		189,531.87-
A/R M'CARE A	16,587.44-	237,000.99	425,683.17	188,682.18-
A/R M'CARE A COINS M'CAID	7,800.00	35,800.00	17,894.00	17,906.00
A/R M'CARE A COINS OTHER	2,000.00	105,154.00	99,268.50	5,885.50
A/R M'CARE B	2,452.64	20,435.20	3,073.49	17,361.71
A/R M'CARE B COINS	2,583.93	7,810.76	2,570.92-	10,381.68
A/R VA/HOSP	13,360.14	42,267.94	123.37-	42,391.31
A/R SNF INS/CONTRACT	14,313.70	465,239.11	165,976.47	299,262.64
A/R SNF INS/CONTRACT CLEARING		399.00	826.00	427.00-
A/R SNF INSUR PART B	270.79	298.75	742.00	443.25-
A/R MMC	27,654.00-	39,495.48	73,815.62	34,320.14-
A/R MMC COINS MEDICAID		3,470.00		3,470.00
A/R MMC COINS OTHER	25.00-	2,186.00	3,729.13	1,543.13-
A/R MMC PART B	2,002.19	2,728.85	1,328.22	1,400.63
A/R MMC PART B COINS	418.04	1,303.68		1,303.68
DEFERRED REVENUE	51,649.51	31,317.42-	70,194.05-	38,876.63
TOTAL PATIENT RECEIVABLES	46,071.03	2,213,823.72	1,440,838.83	772,984.89
ALLOWANCE FOR BAD DEBTS				
A/R PRIVATE B/D ALLOW-GOV'T DI	58.00-	3,049.00-	2,879.00-	170.00-
A/R PRIVATE <60 DAYS B/D ALLOW	808.74-	2,478.60-	1,053.74-	1,424.86-
A/R B/D ALLOW	65,122.00-	435,994.82-	140,564.37-	295,430.45-
A/R SNF M'CAID PENDING B/D ALL	7,626.69-	101,384.95-	26,009.56-	75,375.39-
A/R M'CARE B COINS B/D ALLOW	1,831.00-	5,430.00-		5,430.00-
A/R MMC COINS OTHER B/D ALLOW	2.00	175.00-	298.00-	123.00
A/R MMC PART B COINS B/D ALLOW	296.00-	906.00-		906.00-
TOTAL ALLOW FOR BAD DEBTS	75,740.43-	549,418.37-	170,804.67-	378,613.70-
NET PATIENT A/R	29,669.40-	1,664,405.35	1,270,034.16	394,371.19
OTHER ACCOUNTS RECEIVABLE				
M'CAID COST SETTLE 2021			27,996.59-	27,996.59

MERRIMACK VALLEY
NORTH BILLERICA
Comparative Balance Sheet
December 31, 2023

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
M'CARE A BAD DEBT 2023			7,332.22	7,332.22-
M'CARE A BAD DEBT 2024		24,463.52		24,463.52
A/R	93,913.02	93,913.02		93,913.02
A/R			6,500.51	6,500.51-
A/R	8,718.66	16,360.30	40,479.00	40,479.00-
A/R LOCA FACILITY			12,877.95	3,482.35
TOTAL OTHER A/R	102,631.68	134,736.84	39,193.09	95,543.75
NOTES RECEIVABLE				
TOTAL A/R & N/R	72,962.28	1,799,142.19	1,309,227.25	489,914.94
SUPPLIES & OTHER CURRENT				
PREPAID LEADER CARE LIABILITY	850.02-			
PREPAID PROF INSUR	5,194.96-			
PREPAID TAXES	6,332.47-			
PREPAID TAXES	856.98-			
PREPAID DUES	711.64-			
PREPAID DUES	231.67-			
PREPAID OTHER	288.24-	496.65		496.65
PREPAID OTHER	496.65		45,420.85	45,420.85-
PREPAID LAWSONC			3,382.72	3,382.72-
TOTAL SUPPLIES/OTHER CURRENT	13,969.33-	496.65	48,803.57	48,306.92-
TOTAL CURRENT ASSETS	128,339.72-	1,803,511.26	1,365,350.32	438,160.94
NOTES RECEIVABLE				
LAND & IMPROVEMENTS				
BUILDING & IMPROVEMENTS	11,043.18			
CONSTRUCTION IN PROGRESS	35,745.63-	2,397,310.18	2,389,079.91	8,230.27
LEASEHOLD IMPROVEMENTS				
TOTAL BLDGS & IMPROVEMENTS	24,702.45-	2,397,310.18	2,389,079.91	8,230.27
EQUIPMENT, FURN & FIXTURES				
EQUIPMENT & FURNITURE	23,772.27-	891,571.23	861,795.84	29,775.39
TRANSPORTATION EQUIPMENT		49,865.31	49,865.31	
TOTAL EQUIP, FURN & FIXTURES	23,772.27-	941,436.54	911,661.15	29,775.39
LEASED PROP UNDER CAP LEASE				
ACCUMULATED DEPRECIATION				
ACCUM DEPR EQUIP/FURNIT	53,979.78	657,292.57-	672,815.04-	15,522.47
ACCUM DEPR L/I	19,634.74	1,673,938.14-	1,614,262.38-	59,675.76-
ACCUM DEPR TRANS EQUIP		49,865.31-	49,865.31-	

MERRIMACK VALLEY
NORTH BILLERICA
Comparative Balance Sheet
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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
TOTAL ACCUMULATED DEPR	73,614.52	2,381,096.02	2,336,942.73	44,153.29
NET PROPERTY & EQUIPMENT	25,139.80	957,650.70	963,798.33	6,147.63
OTHER LONG-TERM ASSETS				
RESIDENT TRUST FUNDS	2,699.40	66,904.73	50,036.30	16,868.43
RIGHT-OF-USE ASSET-OPERATING L	6,746.17	1,205,066.58	1,145,225.53	59,841.05
TOTAL OTHER ASSETS	9,445.57	1,271,971.31	1,195,261.83	76,709.48
LONG-TERM A/R				
INSURANCE RECOVERIES RECEIVABLE	5,957.71	100,978.17	106,935.88	5,957.71
TOTAL LONG-TERM A/R	5,957.71	100,978.17	106,935.88	5,957.71
INTANGIBLE ASSETS				
ACCUMULATED AMORT OTH ASSETS				
NET OTHER ASSETS	15,403.28	1,372,949.48	1,302,197.71	70,751.77
INTERCOMPANY				
LCCA DUE TO/FROM - OWNED	47,788.58	3,340,985.65	4,606,676.61	1,265,690.96
TOTAL INTERCOMPANY	47,788.58	3,340,985.65	4,606,676.61	1,265,690.96
TOTAL ASSETS	70,814.62	7,475,097.09	8,238,022.97	762,925.88

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
ACCOUNTS PAYABLE				
TRADE ACCOUNTS PAYABLE	8,756.03	442,454.67	262,201.02	180,253.65
A/P MONTH END ACCRUAL	14,528.20	32,996.09	228,335.01	195,338.92-
TOTAL ACCOUNTS PAYABLE	23,284.23	475,450.76	490,536.03	15,085.27-
ACCURED SALARIES				
FEDERAL INCOME TAX W/H	3,077.11-	20,063.34	16,926.07	3,137.27
FEDERAL UNEMPLOY TAX PAY	1,023.90	1,151.06	883.63	267.43
FICA TAX W/H	755.48-	12,841.60	11,266.26	1,575.34
FICA EMPLOYERS PORTION	8,452.76-	14,676.10	11,266.25	3,409.85
STATE INCOME TAX W/H	1,167.86-	7,666.96	6,645.11	1,021.85
STATE UNEMPLOY TAX PAY	3,256.00	2,596.64	2,130.71	465.93
STATE FAM/MED LEAVE INS W/H	233.52	789.41	478.25	311.16
STATE FAM/MED LEAVE INS ER POR	111.35-	823.71	469.07	354.64
401K W/H	3,848.88	8,509.82	6,725.74	1,784.08
HSA WITHHOLDING	131.54	517.38	435.20	82.18
ACCURED SALARIES	103,089.11-	140,760.07	107,591.42	33,168.65
ACCURED VACATION & SICK	3,300.46-	143,812.83	123,225.85	20,586.98
TOTAL ACCURED EXPENSES	111,460.29-	354,208.92	288,043.56	66,165.36
ACCURED OTHER EXPENSES				
ACCURED AUDIT FEES	4,620.00-			
MISC ACCURED	6,375.02-	9,756.28	4,975.08	4,781.20
MISC ACCURED	82,166.12	235,941.00	173,291.24	62,649.76
GARNISHMENTS		200.00	200.00	
OPERATING LEASE LIABILITY-CURR	220.22	83,597.09	63,280.94	20,316.15
TOTAL ACCURED OTHER EXPENSES	71,391.32	329,494.37	241,747.26	87,747.11
INCOME TAXES				
TOTAL ACCURED EXPENSES	40,068.97-	683,703.29	529,790.82	153,912.47
NOTES PAYABLE				
CRNT MATURITIES OF L/T DEBT				
N/P	7,658.54	7,658.54		7,658.54
TOTAL CURRENT MATURITIES	7,658.54	7,658.54		7,658.54
TOTAL CURRENT LIABILITIES	9,126.20-	1,166,812.59	1,020,326.85	146,485.74
LONG TERM DEBT				
L/T N/P	30,573.49	30,573.49		30,573.49
TOTAL LONG-TERM DEBT	30,573.49	30,573.49		30,573.49
DEFERRED INCOME TAXES & OTHER				
UNCLAIMED PROPERTY 1998+		19,766.06	22,390.83	2,624.77-
RESIDENT TRUST FUND	2,699.40-	66,904.73	50,036.30	16,868.43

MERRIMACK VALLEY
NORTH BILLERICA
Comparative Balance Sheet
December 31, 2023

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE
MRF: ACCRUED TAIL/EXCESS LIAB	5,839.00-	137,696.00	143,535.00	5,839.00-
OPERATING LEASE LIABILITY-NONC	6,966.45-	1,121,469.49	1,081,944.59	39,524.90
ACCRUED LIABILITY RISKS	5,957.71-	100,978.17	106,935.88	5,957.71-
TOTAL DEF TAXES & OTHER	21,462.56-	1,446,814.45	1,404,842.60	41,971.85
PRTRN'S CAP/STCKHLDRS EQUITY				
EARNED CAPITAL/RET'D EARNINGS		5,812,853.52	5,812,853.52	
Y-T-D NET INCOME (LOSS)	70,799.35-	981,956.96-		981,956.96-
TOTAL PRTRN/CAP/RET EARNINGS	70,799.35-	4,830,896.56	5,812,853.52	981,956.96-
TOTAL LIABILITIES & EQUITY	70,814.62-	7,475,097.09	8,238,022.97	762,925.88-

Twelve Month Total
December 31, 2023

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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
ROUTINE REVENUE LEVEL OF													
OTHER REVENUE													
430290 MISCELLANEOUS	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	122484
430295 MISCELLANEOUS	144		884		1174	882			330			467	3881
TOTAL	10351	10207	11091	10207	11381	11089	10207	10207	10537	10207	10207	10674	126365
GROSS REVENUE	10351	10207	11091	10207	11381	11089	10207	10207	10537	10207	10207	10674	126365
BAD DEBT													
NET REVENUE	10351	10207	11091	10207	11381	11089	10207	10207	10537	10207	10207	10674	126365
GENERAL													
642370 LEGAL	144		523		378	796	520					137	1324
642371 ACCOUNTING			362			362			330			330	1174
642752 PERSONAL PROPERTY TAXES			885		378	1158	520		330			467	1384
TOTAL	144		885		378	1158	520		330			467	3882
TOTAL OPERATING EXPENS	144		885		378	1158	520		330			467	3882
OPERATING MARGIN	10207	10207	10207	10207	11003	9930	9687	10207	10207	10207	10207	10207	122483
OPERATING MARGIN %	98.62 %	100.00 %	92.03 %	100.00 %	96.68 %	89.56 %	94.91 %	100.00 %	96.88 %	100.00 %	100.00 %	95.62 %	96.93 %
PROPERTY & FINANCIAL													
710411 DEPRECIATION BUILDING	12435	12435	12435	12435	12435	12435	12435	12435	12435	12435	12435	12435	149220
710417 DEPRECIATION LAND IMPROV	669	669	669	669	669	669	669	669	669	669	669	669	8028
TOTAL	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	157248
TOTAL NON-OPERATING EX	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	157248
TOTAL ALL EXPENSES	13248	13104	13989	13104	13482	14262	13624	13104	13434	13104	13104	13571	161130
PRE TAX PROFIT	2897-	2897-	2898-	2897-	2101-	3173-	3417-	2897-	2897-	2897-	2897-	2897-	34765-
Info Only NO UPL \$													
OPERATING MARGIN %	98.62 %	100.00 %	92.03 %	100.00 %	96.68 %	89.56 %	94.91 %	100.00 %	96.88 %	100.00 %	100.00 %	95.62 %	96.93 %

Comparative Balance Sheet
December 31, 2023

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
CASH				
ACCOUNTS & NOTES RECEIVABLE				
PATIENT RECEIVABLES				
ALLOWANCE FOR BAD DEBTS				
OTHER ACCOUNTS RECEIVABLE				
A/R - RELATED PARTY	143.68	143.68		143.68
TOTAL OTHER A/R	143.68	143.68		143.68
NOTES RECEIVABLE				
TOTAL A/R & N/R	143.68	143.68		143.68
SUPPLIES & OTHER CURRENT				
TOTAL CURRENT ASSETS	143.68	143.68		143.68
NOTES RECEIVABLE				
LAND & IMPROVEMENTS				
LAND		730,010.41	730,010.41	
LAND IMPROVEMENTS		428,910.53	428,910.53	
TOTAL LAND & IMPROVEMENTS		1,158,920.94	1,158,920.94	
BUILDING & IMPROVEMENTS				
BUILDINGS		3,730,626.50	3,730,626.50	
TOTAL BLDGS & IMPROVEMENTS		3,730,626.50	3,730,626.50	
EQUIPMENT, FURN & FIXTURES				
EQUIPMENT & FURNITURE	13,678.80-	174,751.95	188,430.75	13,678.80-
TOTAL EQUIP, FURN & FIXTURES	13,678.80-	174,751.95	188,430.75	13,678.80-
LEASED PROP UNDER CAP LEASE				
ACCUMULATED DEPRECIATION				
ACCUM DEPR LAND IMPROVE	669.31-	384,066.70-	376,034.98-	8,031.72-
ACCUM DEPR BUILDINGS	12,435.40-	2,897,453.25-	2,748,228.19-	149,225.06-
ACCUM DEPR EQUIP/FURNIT	13,678.80	174,751.95-	188,430.75-	13,678.80
TOTAL ACCUMULATED DEPR	574.09	3,456,271.90-	3,312,693.92-	143,577.98-
NET PROPERTY & EQUIPMENT	13,104.71-	1,608,027.49	1,765,284.27	157,256.78-
OTHER LONG-TERM ASSETS				

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Comparative Balance Sheet
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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
LONG-TERM A/R				
INTANGIBLE ASSETS				
ACCUMULATED AMORT OTH ASSETS				
INTERCOMPANY				
TOTAL ASSETS	12,961.03-	1,608,171.17	1,765,284.27	157,113.10-

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
ACCOUNTS PAYABLE	143.68	143.68		143.68
TRADE ACCOUNTS PAYABLE				
TOTAL ACCOUNTS PAYABLE	143.68	143.68		143.68
ACCRUED SALARIES				
ACCRUED OTHER EXPENSES				
INCOME TAXES				
NOTES PAYABLE				
CRNT MATURITIES OF L/T DEBT				
TOTAL CURRENT LIABILITIES	143.68	143.68		143.68
LONG TERM DEBT				
DEFERRED INCOME TAXES & OTHER				
LCM DUE TO/FROM - MANAGED	10,206.65-	33,605.65-	11,125.85-	22,479.80-
TOTAL DEF TAXES & OTHER	10,206.65-	33,605.65-	11,125.85-	22,479.80-
PRTRN'S CAP/STCKHLDRS EQUITY				
CONT CAPITAL-F.L. PRESTON		4,889,399.51	4,889,399.51	
WITHDRAWALS-F.L. PRESTON		1,262,496.44-	1,163,496.44-	99,000.00-
WITHDRAWALS-DICI II		5,892.57-	4,892.57-	1,000.00-
EARNED CAPITAL/RET'D EARNINGS		1,944,600.38-	1,944,600.38-	
Y-T-D NET INCOME (LOSS)	2,898.06-	34,776.98-		34,776.98-
TOTAL PRTRN/CAP/RET EARNINGS	2,898.06-	1,641,633.14	1,776,410.12	134,776.98-
TOTAL LIABILITIES & EQUITY	12,961.03-	1,608,171.17	1,765,284.27	157,113.10-